1	ILLINOIS FINANCE AUTHORITY BOARD
2	PUBLIC NOTICE OF AUDIT, BUDGET, FINANCE, INVESTMENT
3	AND PROCUREMENT COMMITTEE MEETING
4	March 1st, 2016, at 10:00 o'clock a.m.
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8	Report of Proceedings had at the Meeting of the
9	Illinois Finance Authority Board of Directors, Public Notice
10	of Audit, Budget, Finance, Investment and Procurement
11	Committee Meeting on March 1st, 2016, at the hour of 10:00
12	o'clock a.m., pursuant to notice, at 160 North LaSalle
13	Street, Suite S1000, Chicago, Illinois.
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	MARZULLO REPORTING AGENCY (312) 321-9365
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1	APPEARANCE:

COMMITTEE MEMBERS

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3-1-16. txt
            MS. GILA J. BRONNER, Chair
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            MR. ADAM ISRAELOV
            MR. LERRY KNOX
R. ROBERT FUNDERBURG, Ex-Officio
MR. LYLE McCOY
MR. ROGER POOLE (Via audio conference)
 4
 5
            MR. ERIC ANDERBERG (Via audio conference)
 6
 7
 8
            ILLINOIS FINANCE AUTHORITY STAFF MEMBERS
 9
            MS. ELIZABETH WEBER, General Counsel
MS. XIMENA GRANDA, Controller
MR. CHRISTOPHER B. MEISTER, Executive Director
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11
            MS. MELINDA GILDART, CFO
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              MARZULLO REPORTING AGENCY (312) 321-9365
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            CHAIRWOMAN BRONNER:
                                       Good morning, everyone.
      would like to call the Audit Plus Committee Meeting
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 3
      to order, and I would like to ask General Counsel
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      Weber to please take roll.
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                      Certainly. Mr. Anderberg?
            WEBER:
            ANDERBERG:
 6
                           Here.
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            WEBER:
                      Mr. Israelov?
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- 8 I SRAELOV: Here.
- 9 WEBER: Mr. Knox?
- 10 KNOX: Here.
- 11 WEBER: Mr. McCoy?
- 12 McCOY: Here.
- 13 WEBER: Mr. Poole?
- 14 POOLE: Here.
- 15 WEBER: Mr. Yonover? Chair Bronner?
- 16 CHAIRWOMAN BRONNER: Here.
- 17 WEBER: And Mr. Funderburg?
- 18 FUNDERBURG: Here.
- 19 WEBER: Ex-officio.
- 20 CHAIRWOMAN BRONNER: Great. I believe we have
- 21 a quorum.
- 22 WEBER: Yes.
- 23 CHAIRWOMAN BRONNER: Thank you. I would then
- 24 like to direct your attention to Item No. 2, which

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1 would be Review and Adoption of the Audit Plus

- 2 Committee Meeting Minutes from December 10th, 2015.
- 3 Are there any members that wish to correct
- 4 any errors in the minutes? If not, I would like to
- 5 ask for a motion to adopt them.
- 6 KNOX: So moved.
- 7 I SRAELOV: Second.
- 8 CHAIRWOMAN BRONNER: Okay. Mr. Knox and
- 9 Mr. Israelov. Let us take a voice vote. Then all
- 10 in favor?
- 11 (A chorus of ayes.)

Page 3

12	3-1-16.txt CHAIRWOMAN BRONNER: Opposed?	
13	(No response.)	
14	CHAIRWOMAN BRONNER: The minutes are adopted.	
15	Moving on to our exciting agenda items. We are on	
16	to the Presentation and Consideration of the Fiscal	
17	Year 2015 Financial Audit.	
18	Ms. Gildhart will give us an oral report	
19	and let us know where we stand on that.	
20	GILDART: The Fiscal Year 2015 Financial Audit	
21	is completed. OAG posted the audit on January 28th,	
22	2016. As far as the government auditing findings,	
23	the Fiscal Year 2015 Audit produced two findings.	
24	It's flat from 2014 where we also had two GAS	
	MARZULLO REPORTING AGENCY (312) 321-9365	
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1	findings, and down 50 percent from 2013 where we had	
2	four GAS findings.	
3	CHAIRWOMAN BRONNER: I believe, Melinda, we're	
4	going to separately talk about the audit findings	
5	and the corrective action plan. So let's hold off	
6	on that just for a moment.	
7	You all have received a copy of the	
8	financial report. It is in your packets, and I	
9	believe it was also electronically or I don't	
10	know. No? I'm just wondering if the members on the	
11	phone, if they all received it.	
12	POOLE: Yes.	
13	ANDERBERG: And, yes.	
14	MEISTER: Yes.	
15	CHAIRWOMAN BRONNER: Okay, great. I would like	
	CHAIRWOWAN BROWNER. ORay, great. I would like	

17 discussion, rather, to the FY2015 report before we 18 separately address the findings. 19 And if not, I would like to ask for a 20 motion to accept the financial audit. 21 KNOX: So moved. 22 I SRAELOV: Second. 23 CHAIRWOMAN BRONNER: Lerry Knox got in on the 24 first so moved, and Member Israelov on the second. MARZULLO REPORTING AGENCY (312) 321-9365 Whoever is on the phone, we'll save you for 1 2 compliance. Let us then take a voice vote. 3 All in favor of accepting the FY2015 4 financial audit? 5 (A chorus of ayes.) 6 CHAIRWOMAN BRONNER: Any opposed? 7 (No response.) 8 CHAIRWOMAN BRONNER: So the 2015 financial audit is accepted. Let us then move on to the 9 10 compliance examination, and I think it's important to note for the members of the committee, you may 11 12 say, "Why do we have a separate compliance 13 exami nati on?" 14 Typically, you would think that if we have 15 a financial audit, the auditors would come in, and 16 they would look at all matters relating to the 17 operations of the Authority. 18 In government, and with the Auditor

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government, we do have a responsibility to satisfy

General's Office, what they do because in

21	3-1-16.txt both GAAP and Legal requirements, as part of
22	generally accepted accounting principles, to some
23	extent at a very high level, looking for any
24	material deviations from that perspective, or it
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1	would be considered as part of the annual financial
2	audi t.
3	Separately, though, we have a whole body
4	from minor to less minor compliance requirements
5	that I think many of us have already become familiar
6	with, even as it relates to our own ethics and other
7	kinds of rules within State government, that the
8	Auditor General conducts periodically. In some
9	cases, it might be every other year, it might be
10	every third year, for various agencies to target in
11	on very specific compliance requirements, and that
12	is called separately a compliance audit.
13	So while you may have a finding, and we'll
14	talk about the findings, because there is varying
16	Loyala of findings. Those that relate to your

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talk about the findings, because there is varying
levels of findings: Those that relate to your
financial statements, and those that relate to
compliance with various rules and laws of the State
of Illinois that are more compliance in nature.

So we separate compliance report, and
there, too, we will have various findings that
Melinda is going to talk us through. So I just
wanted to at least provide a little background
context for why we have two separate examinations.

So with that. Sorry. Melinda?

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1	GILDART: This year's compliance audit was
2	actually a two-year audit. In previous years, the
3	Authority was subject to an annual compliance audit.
4	So due to our outreach to the Office of
5	the Auditor General and discussions with them, they
6	agreed to put us on the two-year schedule, which the
7	audit actually runs concurrently with the financial
8	audit, but it only occurs every other year, and that
9	audit was released by the OAG in February of 2016.
10	CHAIRWOMAN BRONNER: Great. And so are there
11	any comments or questions, relative to the nature or
12	content of the compliance audit from any committee
13	members?
14	KNOX: Quick question.
15	CHAIRWOMAN BRONNER: Yes.
16	KNOX: So I understand the difference between
17	audit and compliance exam. So if there's findings
18	in the compliance exam that are not associated with
19	the audit, it is a separate issue?
20	CHAIRWOMAN BRONNER: We have to fix them all.
21	KNOX: Okay.
22	CHAIRWOMAN BRONNER: But some affect you
23	know, ultimately when you look at the findings
24	related to your financial audit, those could impact

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- 1 whether you have a clean opinion.
- 2 KNOX: Correct.

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3	CHAIRWOMAN BRONNER: It could impact no,	
4	those deal with GAAP. Those deal with external	
5	paries that are looking at really whether or not we	
6	present fairly our financial statements.	
7	KNOX: And the compliance examination doesn't	
8	deal with that?	
9	CHAIRWOMAN BRONNER: The compliance examination	
10	is focused on rules and procedures, and other kinds	
11	of laws and regulatory compliance, and has a	
12	different focus.	
13	So this would be looking at, we see	
14	relative to travel compliance, did we turn in the	
15	right voucher within 60 days or it says 90 days?	
16	Did it reconcile to something else we were	
17	required to submit to CMS or the procurement office?	
18	So it has a very different tone.	
19	These, while not relating to your	
20	generally-accepted accounting principles,	
21	nevertheless, are also deemed if we want to be a	
22	well-run organization, and we don't want findings.	
23	We want to minimize our findings.	
24	KNOX: Last question then. So as it relates to	
	MARZULLO REPORTING AGENCY (312) 321-9365	
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1	disclosure, MSRB-type disclosures, the audit clearly	
2	has to go out because we're an issuer?	
2	CHAIDWOMAN PRONNER. Correct	

- 3 CHAIRWOMAN BRONNER: Correct.
- 4 KNOX: The compliance examination is internal
- 5 State purposes for operational aspect? So
- 6 bondholders do not get the compliance examination,
- 7 only the audit?

- 3-1-16. txt 8 MEISTER: Let's have Melinda clarify a couple 9 of these points. 10 GILDART: Taking a step back, any findings that 11 are attributable to the financial audit do appear in 12 the report for the compliance examination. 13 do carry over. 14 KNOX: Okay. But as far as public -- you know, 15 GI LDART: they are public with the Office of the Auditor 16 17 General. They are on their website. 18 It's posted on our website and linked to 19 the report, but we upload the CAFR to EMMA. Correct. 20 KNOX: 21 GILDART: Which is public, too. 22 CHAIRWOMAN BRONNER: Which is the Comprehensive 23 Annual Financial Report. 24 KNOX: Right. MARZULLO REPORTING AGENCY (312) 321-9365 11 1 GILDART: And it does not include any findings. 2 It doesn't include any findings? It 3 doesn't include the compliance examination? 4 GI LDART: No. 5 So the bondholders just get the KNOX: 6 documents, which are the CAFR and the financial
 - 7 audit?
 8 GILDART: Not even the financial audit.
 9 KNOX: Just the CAFR?

GILDART: Just the CAFR.

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11 CHAIRWOMAN BRONNER: They would have the basic

- 12 financial statements, which would be included in the
- 13 comprehensive Annual Financial Report; and,
- 14 actually, the Comprehensive Annual Financial Report
- 15 is really something that the Authority should be
- 16 very proud of.
- 17 It requires really going the extra mile,
- 18 in terms of full disclosure, and includes various
- 19 sections and elements that go way beyond the basic
- 20 financial statements.
- 21 KNOX: Okay.
- 22 CHAIRWOMAN BRONNER: So that's a very good
- 23 thing, and we have been recognized nationally for
- 24 that by the GFOA, the Government Finance Officer's

1 Association, and it is something we should be very

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- 2 proud of as an Illinois State agency.
- 3 KNOX: Okay. Thank for the clarification.
- 4 ISRAELOV: I just had a couple comments. So
- 5 first I wanted to thank Melinda and her team for all
- 6 their hard work and efforts for the audit. I know
- 7 it takes an extraordinary amount of work. So we're
- 8 grateful for that. Thank you.
- 9 And then with respect to the compliance
- 10 audit, just something for us to think about, you
- 11 know, I think we need to be mindful kind of what the
- 12 cost constraints are on the Authority for
- 13 implementing these remediation and mitigation steps.
- 14 I think it's important if we do a risk
- assessment to determine the appropriate remediation
- 16 and mitigation plan, in light of the resources that Page 10

- 17 the Authority has; and make sure that, you know, at
- 18 the end of the day, that we're meeting the goal of
- 19 the IFA Act.
- 20 CHAIRWOMAN BRONNER: And let me say to that,
- 21 but I want to --that will be Item 5 specifically
- 22 So first what I would like to do is, if we next.
- 23 can, if there aren't other specific questions just
- 24 on content, if we could have a motion for acceptance

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And

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- 1 of the compliance report. I SRAELOV:

CHAIRWOMAN BRONNER:

So moved.

- 4 a second?
- 5 KNOX: Second.
- CHAIRWOMAN BRONNER: Second Mr. Knox. Those of 6

Okay. Mr. Israelov.

- 7 you on the phone, it's nothing personal. It's just
- 8 they're right here at the table and it's quicker.
- 9 ANDERBERG: Understood.
- 10 CHAIRWOMAN BRONNER: 0kay. Let us now, then,
- move actually to Presentation and Consideration of 11
- 12 the Findings and the Mitigation and Remediation
- 13 Plan, because I think you raised some very important
- 14 points.
- 15 I SRAELOV: Great. Thanks.
- CHAIRWOMAN BRONNER: 16 Mel i nda?
- 17 Just to give overview again of the GI LDART:
- 18 structure of the Illinois Finance Authority, the
- 19 Authority reports activity for its primary
- 20 operations general fund, and some of the local

set up to track the State of Illinois activity, but

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23	also we have multiple special revenue programs.
24	We have the Ag programs. We have the
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1	housing partnership program. So a lot of special
2	revenue funds that we account for. In addition to
3	fiduciary activities, that's the Metro East Police
4	District Commission; and also, we have a
5	not-for-profit entity. So all of those functions
6	collectively make up the Illinois Finance Authority.
7	In addition to the transactions for the
8	State of Illinois for debt issued through us, for
9	the Illinois Environmental Protection Agency,
10	Northern III inois University Foundation, the
11	Illinois Medical District Commission, and we also
12	obviously report transactions through the Office of
13	the State Fire Marshal, and the revolving loan
14	programs for fire truck and ambulance.
15	So, overall, in FY15 the Government
16	Auditing Standards, we'll call them the GAS
17	findings, they were reduced 50 percent from 2013.
18	So that's going from four to two findings.
19	In 2013, we had four findings for inadequate
20	internal controls for monitoring borrower covenant
21	and basically that was for all of those component
22	units that I just spoke of.
23	The second finding was for not exercising
24	adequate internal control over financial reporting,
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1	that	was	а	findina	speci fi c	tο	tho	Illinnis
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- 2 Environmental Protection Agency.
- 3 Third was failure to enter into an
- 4 inter-governmental agreement with the Office of the
- 5 State Fire Marshal; and then the last finding was
- 6 for carrying uncollectible loans and guarantees and
- 7 venture capital investments that we deem
- 8 uncollectible on our financial statements.
- 9 So in FY14, we were able to remove the
- 10 finding for inadequate controls for monitoring
- 11 borrow covenant compliance, and also the internal
- 12 control finding for financial reporting for the
- 13 I EPA.
- 14 So we had a new finding, inaccurate
- 15 financial statements for the locally-held fire truck
- 16 and ambulance revolving loan programs; and a second
- 17 finding, which was repeated from previous years, the
- 18 uncollectible balances that we were carrying.
- 19 In 2015, we were able to remove that
- 20 finding from 14 for inaccurate financial statements
- 21 for the fire truck program, and we picked up a new
- 22 finding for the inaccurate financial statements for
- 23 the Industrial Project Insurance Fund, which also
- 24 includes the two State Ag Guarantee Funds that we

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1 carry on our books.

2 And then we have the same repeat findings

- 3 of uncollectibles as the second GAS finding in 2015.
- 4 CHAIRWOMAN BRONNER: So that was a little hard
- 5 to follow, in terms of where we were looking for all
- 6 of this.
- 7 I think, Melinda, it would be helpful if
- 8 we look on page 5 of the compliance report, we see
- 9 here there are a few things we need to explain, in
- 10 terms of the types of findings and what they mean,
- 11 in terms of material, non-compliance, significant
- 12 deficiency, in terms of certainly they are from
- 13 Governmental Auditing Standards, as well as just
- 14 compliance.
- But I think if we look on page 5, what we
- 16 see is that the number of findings in the current
- 17 report are eight, and the prior year report was
- 18 el even.

- 19 GILDART: Yes.
- 20 CHAIRWOMAN BRONNER: So we still have eight.
- 21 We also have six that were repeated, and five have
- 22 been implemented or not repeated, which I think
- 23 that's good, but we have a ways to go, in terms of
- 24 addressing all of our findings.

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1 Now, some of these findings and, Melinda,

- 2 you can probably I think offer some perspective on
- 3 this, some are more in our control than others.
- 4 GLLDART: Yes.
- 5 CHAIRWOMAN BRONNER: And maybe you could talk a
- 6 little bit about that.
- 7 GILDART: So I pretty much detailed out in the Page 14

8 mitigation section which findings are --9 CHAIRWOMAN BRONNER: This is the handout that 10 is in the folder page 2 of it, middle of the page. 11 POOLE: Is that in the big book? 12 MEISTER: It's a two-and-a-quarter page 13 document that has IFA written on the top. 14 CHAIRWOMAN BRONNER: And it's the executive 15 summary for the financial audit and compliance 16 exami nati on. 17 GI LDART: Does everyone have it? Okay. So the 18 middle of page 2, the mitigation and remediation 19 plan, so we separated the findings and actions that 20 need to be taken into sections for primary 21 responsi bi l i ty. 22 So the Authority is responsible for 23 findings for under the compliance audit examination 24 for travel, employee personal services, time entry, MARZULLO REPORTING AGENCY (312) 321-9365

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1 and things like that.

- 2 So the plan that we would need to
- 3 implement would be to update and provide enforcement
- 4 for those policies that we currently have. We just
- 5 need to go a step further to ensure that employees
- 6 are compliant with our own stated policies, and
- 7 we've taken steps to remediate that so far.
- 8 And also, we want to maintain regular
- 9 meetings with our component units, and the primary
- 10 reason why we were able to get rid of some of the
- 11 other findings is because we have more than enough

- 12 correspondence and communication with IEPA, with the
- 13 Medical District, with the Fire Marshal.
- We make sure that we tile our balances, not
- only at the end of the year, but quarterly, to make
- 16 sure we're all on the same page; and nothing comes
- 17 up at last minute, or is considered a subsequent
- 18 event. That sort of throws a wrench into
- 19 everybody's process.
- 20 ISRAELOV: Melinda, as we go through these, I
- 21 was just curious to know if we currently have the
- 22 resources, sufficient resources to implement these
- 23 remediation and mitigation measures.
- 24 GILDART: Currently, we do not.

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1 CHAIRWOMAN BRONNER: Well, I would take them

2 one by one.

- 3 MEISTER: Yes.
- 4 CHAIRWOMAN BRONNER: Because some of these are
- 5 just enforcing policies.
- 6 GILDART: The first, number one, yes, because
- 7 that is just enforcing the travel plan and employee
- 8 reimbursement, and time-entry policies. Maintaining
- 9 regular meetings with the component unit, yes, that
- 10 is sending E-mails, picking up the phone and making
- 11 phone calls.
- 12 MEISTER: And again, identify for the Board
- 13 what is defined in the eyes of the Auditor General
- 14 as State component units and what our relationship
- 15 is with them.
- 16 GI LDART: So under a previous GASB Page 16

- interpretation, so it's a lower level from an actual GASB Standard, but it's still authoritative in the
- 19 eyes of initially the State Comptroller, right; and
- 20 then the Auditor General pretty much agreed to that
- 21 interpretation that we would report any transactions
- 22 from the IEPA, the Illinois Northern University
- 23 Foundation, basically any kind of debt.
- 24 MEISTER: And the Medical Commission.

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- 1 GILDART: The medical District. And even
- 2 previously, the local government pool, any debt that
- 3 the Authority issues on behalf of another state
- 4 entity would be reported on our book.
- 5 So as we don't report the \$24,000,000,000
- 6 in straight conduit debt to healthcare and business
- 7 and industry, because those are state component
- 8 units or state agencies, we carry them on our books
- 9 just as we carry our own activity.
- 10 CHAIRWOMAN BRONNER: So one and two we can
- 11 address?
- 12 GILDART: Yes.
- 13 CHAIRWOMAN BRONNER: And are addressing?
- 14 MEISTER: Yes.
- 15 KNOX: I have a quick question. So in the memo
- 16 in the executive summary for the mitigation and
- 17 remediation for the findings, we show 10 findings,
- 18 correct, or 10 items?
- 19 CHAIRWOMAN BRONNER: Yes.
- 20 KNOX: And then the report says there were

- 21 eight findings.
- 22 GILDART: There are eight findings. It's not
- one for one.

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24 MEISTER: Okay.

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- 1 CHAIRWOMAN BRONNER: I think number one
- 2 aggregated a few of them --
- 3 GILDART: Yes.
- 4 CHAIRWOMAN BRONNER: -- together, because there
- 5 was one on travel. So those got all lumped
- 6 together. For those, we need to do a better job of
- 7 enforcing.
- 8 KNOX: Okay. And so then the compliance
- 9 findings, are some of them related to the Authority
- 10 directly, but there are some that we've got findings
- 11 for, but they're not our responsibility?
- 12 MEISTER: They are not fully within our
- 13 control.
- 14 CHAIRWOMAN BRONNER: Right. We're going to get
- 15 to that because I think the next one, even if you
- 16 Look at No. 3 and, Mr. Chairman, I'm sure -- I sort
- 17 of resent No. 3, because we made a bad choice.
- We went forward with implementing an
- 19 internal audit program, and we just didn't have good
- 20 Luck with the -- or good experience with the
- 21 particular vendor we engaged.
- But in this particular case, we actually
- 23 did -- we need to, I think, take a fresh look at
- 24 that to determine whether it merits a full-time

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- 1 internal auditor or not, or whether this continues
- 2 to be contracted out.

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- 3 I think that's a more immediate term
- 4 decision on the part of Authority, but I do think
- 5 the spirit was to, indeed, move forward with
- 6 internal audit; and there were two attempts on it,
- 7 both first with Crowe, and then with Clifton Larson
- 8 in both cases.
- 9 So it was not that this was ignored, it
- 10 just didn't go quite the way we expected it to go.
- 11 GILDART: And, to be honest, we had various
- 12 discussions with the Auditor General. The final
- 13 finding is the result of many, many discussions with
- 14 the Auditor General, and they actually changed the
- 15 finding.
- 16 In previous years, it was failure to
- 17 establish an internal audit function.
- 18 CHAIRWOMAN BRONNER: Right.
- 19 GILDART: So they gave us credit for
- 20 establishing a function, but we did not comply with
- 21 every single requirement within the Fiscal Control
- 22 Internal Audit Act, and that is where resources
- 23 comes in.

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24 CHAIRWOMAN BRONNER: Yes, exactly. So that
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1 would be one, Adam, where the question is: Do we

2 have the resources? I will defer to management on

- 3 that determination, but we did invest substantially
- 4 in the contracting piece of it.
- 5 Perhaps it's time to assess whether that
- 6 would be better if we focused on a full-time
- 7 internal auditor within the organization. It's
- 8 something to think about, options.
- 9 MEISTER: Yes. And again, one of the things
- 10 not covered is that under Melinda's Leadership,
- 11 there was some independent IT -- internal IT
- 12 auditing that was performed.
- 13 Maybe you could just briefly highlight
- 14 what you did.
- 15 GILDART: Yes. In the attempt to comply with
- 16 all of the requirements of the Fiscal Control
- 17 Internal Auditing Act, we brought in an external
- 18 firm to perform the required IT audits for systems
- 19 that we were implementing, and we concluded the
- 20 audits prior to the beginning of the next fiscal
- 21 year, but there was a disagreement between us and
- 22 the Auditor General over whether those audits should
- 23 have been performed by our designated chief internal
- 24 auditor or an outside firm.

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1 MEISTER: Although our choice actually ended up

- 2 performing the work to our satisfaction.
- 3 GILDART: Yes, and timely. Timely and to our
- 4 satisfaction.
- 5 CHAIRWOMAN BRONNER: So, then, with No. 4, that
- 6 would be one, I would think, that might speak to
- 7 your issue, No. 4, Melinda.

Page 20

8	GILDART: No. 4 would be the implementation of
9	a debt management system. So we went out to bid in
10	the summer of 2014 for a comprehensive debt
11	management solution. We received proposals back in
12	October.
13	We made an award to a vendor in May of
14	2015, and now we just need to execute a contract
15	with this IT firm to bring in to bring online a
16	web-based system that would take away excess
17	databases, SQL databases, spreadsheets, and other
18	functionality that we use separately within the
19	organization; and also externally using loan
20	servicers and paying agents into one solution that
21	will allow us to not only tackle a lot of these
22	long-standing compliance issues, but it would allow
23	us to streamline very tedious manual processes.
24	Just to give you an idea, the principal
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1 and interest payment notifications that we receive

- 2 from the trustees and the borrowers, we get about
- 3 3500 of them per year; and we have one individual
- 4 that takes the paper or E-mailed documents and has
- 5 to rekey them into our current database, a database
- 6 which is not fully supported at this time also.
- 7 So that's why we saw the need that we
- 8 needed to have a more comprehensive solution, and we
- 9 just need to follow through in implementing.
- 10 CHAIRWOMAN BRONNER: And so the status of that
- 11 right now, what's the schedule for moving forward on

- 12 that?
- 13 GILDART: I would defer to Chris on that.
- 14 MEISTER: So we had some resource issues on
- 15 reducing this contract to writing. There was a
- 16 concern that I had about the risk of entering into a
- 17 contract where we would fail on implementation or
- 18 licensing, because these are areas not -- where we
- 19 are not expert.
- 20 We had hoped to avail ourselves of some
- 21 State-level resources that we had hoped might help
- 22 us. Recent conversations with the State --
- 23 CHAIRWOMAN BRONNER: Do it?
- 24 MEISTER: Yes. They have no resources to MARZULLO REPORTING AGENCY (312) 321-9365

1 provide --

2 CHAIRWOMAN BRONNER: They are all implementing

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- 3 the ERP.
- 4 MEISTER: Well, they are very -- actually, we
- 5 didn't talk about much about our needs, but we had a
- 6 lengthy discussion about how desirable it would be
- 7 from their perspective to put us all under
- 8 illinois.gov E-mails and to come on to the ERP.
- 9 And, of course, we actually have an ERP in
- 10 the form of Great Plains that is appropriately sized
- 11 and supported for our agency, and that's where our
- 12 finances are.
- 13 So we did identify an outside counsel with
- 14 expertise on -- I think we have four IT licensing
- 15 legal analyses that need to be performed.
- 16 CHAIRWOMAN BRONNER: To determine that the Page 22

- 17 functionality and the capacity --
- 18 MEISTER: Yes.
- 19 CHAIRWOMAN BRONNER: -- is exactly what we
- 20 need?
- 21 MEISTER: Yes. And the context for the Board
- 22 is important because prior to '07, I believe there
- 23 to be, Six? Your tenure dates back. I believe we
- had two attempts to build bond databases in the 24

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past.

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- 2 GRANDA: Yes, we did.
- 3 MEI STER: Both of which were expensive
- 4 failures. It predated my term and Melinda's term
- 5 and, frankly, most of the Board and Elizabeth's
- term, but it's something that we're aware of. 6
- 7 were expensive. They were not implemented.
- This is probably a little 8 CHAIRWOMAN BRONNER:
- 9 late in the game to ask this question, but are there
- 10 other similar agencies across the country that have
- implemented solutions that are more a public domain 11
- 12 that you might be able to leverage, in terms of
- 13 working with other governments?
- 14 So if it was government developed, because
- 15 I know that happens quite frequently in the
- accounting and financial systems arena. 16
- 17 GILDART: Yes. This is pretty much a niche
- 18 market. When we were researching it, there are just
- 19 a handful that actually provided these services.
- 20 they are all fighting for the same municipal

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21	customers. The vendor that was chosen
22	KNOX: Do you mind naming some of the vendors
23	that are in the space? We have a contract?
24	MEISTER: Well, we made an award.
	MARZULLO REPORTING AGENCY (312) 321-9365
1	KNOX: You made an award?
2	MEISTER: Yes.
3	KNOX: Can we talk about it?
4	MEISTER: Yes.
5	GILDART: Tech PG is out of Indianapolis.
6	CHAIRWOMAN BRONNER: What's it called?
7	GILDART: Tech PG. And they work with
8	authorities in Wisconsin, Indiana, I believe
9	Washington. Don't quote me on the Washington. It's
10	somewhere on the west coast, and a couple on the
11	east coast. So they have vast experience with
12	dealing with municipal customers.
13	A previous one I'm trying to think.
14	SRM I'm trying to remember what the acronym
15	stands for. There were actually a couple of firms
16	that responded, and then another one Emphasys
17	Software, and they pretty much have swept the market
18	with those three or four vendors.
19	CHAIRWOMAN BRONNER: It's interesting Emphyasys
20	in this arena, I tend to think of them as really
21	limited to housing authorities. So it's interesting
22	that they have expanded their reach, but they were
23	not the one we selected.

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So that's good to know. So where we stand

- 1 right now is you made the award, you're determining
 - 2 whether to move forward, how to proceed?
 - 3 MEISTER: Well, we're reducing it so that we
 - 4 can have a contract that will not inadvertently harm
 - 5 us on the implementation. We're identifying a means
 - 6 for a project manager, whether that is a shared
 - 7 State employee, or a new hire, or a personal
 - 8 services contract, or a contract to a third-party
 - 9 intermediary.

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- 10 CHAIRWOMAN BRONNER: So, again, coming back to
- 11 Adam's question, from a resource perspective, are we
- 12 currently budgeted for this?
- 13 MELSTER: Yes.
- 14 CHAIRWOMAN BRONNER: Okay. So it's in the
- 15 budget.
- 16 MEISTER: And the budget -- again, I think it's
- 17 important for me to talk about the magnitude of this
- 18 investment. The award I believe is \$550,000.
- 19 GILDART: Yes.
- 20 MEISTER: Which is very large for an
- 21 organization and budget of our size. It will not --
- 22 particularly for us.
- 23 CHAIRWOMAN BRONNER: It's a lot of money.
- 24 MEISTER: Because our annual budget is

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1 \$5,000,000 or just below. A project manager is

2 probably in the range of \$60 to \$90,000. There's

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- 3 probably a six-month implementation, six- to
- 4 eight-month implementation curve, and we're going to
- 5 be able to -- the accounting word is escaping me.
- 6 Divide it up over several years.
- 7 GILDART: Depreciation.
- 8 MEISTER: Yes, we're going to be able to
- 9 depreciate it with the investment for several years.
- 10 So it is substantial, and we're doing this against a
- 11 backdrop of prior Board and prior management teams
- 12 failing.
- 13 CHAIRWOMAN BRONNER: Yes.
- 14 MEISTER: And again, Gila, as you know working
- 15 with public entities, it is not uncommon for public
- 16 entities to fail in implementing IT solutions.
- 17 CHAIRWOMAN BRONNER: It's more common, more the
- 18 rule than the exception. Although, I would say that
- 19 this is critical to our mission and our business.
- 20 KNOX: Does this software contemplate the
- 21 expansion of services that we're working with IEPA,
- 22 you know, some of these more --
- 23 GILDART: No. Well, this was two years ago.
- 24 The RFP went out two years ago.

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- 1 MEISTER: But it could provide a platform, once
- 2 we get it built.

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- 3 GILDART: Yes. I just can't speak to if it's
- 4 going to accommodate the --
- 5 GRANDA: The LEPA.
- 6 GILDART: Yes. I can't speak to that because
- 7 they bid on us.

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- 8 MEISTER: And the other agency for the program 9 that you are identifying has recently made a large 10 multi-million dollar investment in their own 11 platform within the last 12 to 14 months. 12 KNOX: So there could be two platforms? 13 MEI STER: Well, there could be two platforms, 14 or it could be shifted over to us. 15 CHAIRWOMAN BRONNER: I'm sorry. Please, go 16 ahead. 17 I SRAELOV: Just going back to the cost of the 18 debt management program, so it sounds like it's 19 about 10 percent of our overall budget, right? 20 MEI STER: Yes. 21 ISRAELOV: How is it structured? How is the 22 cost structured in the contract? 23 MEI STER: Melinda? 24 GI LDART: The total cost for three years is
- MARZULLO REPORTING AGENCY (312) 321-9365
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- 1 \$552, but that includes the licenses, the
- 2 implementation, and also the maintenance and support
- 3 for the subsequent years and also hosting.
- 4 So that's all in for three years, but we
- 5 would only depreciate a third of that every year.
- 6 ISRAELOV: I see. So our budget is over
- 7 \$5,000,000, but the cost of over a half a million of
- 8 this will be over a three-year period?
- 9 GILDART: It would be over three years. So the
- 10 operational cost would be just for hosting, which is
- 11 about \$12,000 a year; and then maintenance support,

- 12 that is either \$9 or \$10.
- 13 MEISTER: Yes.
- 14 CHAIRWOMAN BRONNER: On an ongoing perspective
- 15 basis.
- 16 GILDART: Yes. Let's just say between \$30 and
- 17 \$40,000 a year.
- 18 CHAIRWOMAN BRONNER: Well, it would seem to me
- 19 there might be some opportunity for certain members
- 20 of the Board, through a committee, to also
- 21 participate from a project management or oversight
- 22 perspective, certainly in looking at functionality,
- 23 relating it to our mission and vision and our
- 24 various programs and projects.

33

- 1 So that's something to consider as well,
- 2 how to leverage one or two or three, you know, some
- 3 individuals that may have expertise in the area.
- 4 MEISTER: Yes. And we would welcome that.
- 5 FUNDERBURG: I think to Lerry's question just a
- 6 minute ago regarding add-on, if you will, your
- 7 answer is: No, it didn't contemplate, because the
- 8 timing two years ago, any additional business that
- 9 we might pick up.
- 10 But his point is worth following up with a
- 11 phone call, just to find out. Those add-on
- 12 oftentimes, if available, are also very expensive.
- 13 GILDART: So the functionality is there. It
- 14 has a separate loan servicing piece, which is why we
- 15 would look to get rid of our loan services, but it's
- 16 just a magnitude of that entity with IEPA.

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17	We don't know how expandable it is. They
18	are hosting for us. So they would need to have that
19	capacity to make sure, you know, we don't suffer.
20	And we go in, and there are multiple users, and we
21	could still get the services. We want to make sure
22	that's in tact before we go forward.
23	KNOX: I know these things are, you know, from
24	a time perspective. It takes a while to get
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- 1 procurements done. RFPs are not fun fees to deal
- 2 with; but considering two years has passed and, you
- 3 know, the organization has changed in that period of
- 4 time.

- 5 And when we think, you know, five, ten
- 6 years from where we are today, where we think we're
- 7 going to be, does it make sense to have a
- 8 supplemental RFP or two? Do we have the services
- 9 that we need going forward, or all we did was solve
- 10 the problem that was at hand?
- 11 Well, I think, just to expand on one
- 12 of the points that Melinda made, is that if we are
- 13 able to stand this up and make it operational within
- 14 the next six to ten months, it would allow us to
- eliminate two outside vendors or loan servicers to 15
- 16 individual outside vendors for the guarantees.
- 17 CHAIRWOMAN BRONNER: Which is good.
- 18 MEISTER: And for the local government
- 19 portfolio.
- 20 KNOX: 0kay.

- 21 MEISTER: And again, with the C-08s, I think
- 22 that that's something that was -- frankly, the
- 23 foundation was not properly laid back in '03 and
- '04, and the organization has suffered since.

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- 1 Although, several times within the last five years,
- 2 we had rather severe revenue drops that we had to
- 3 take into account.
- 4 I think that for the future, we're going
- 5 to explore this and open this with the vendor in the
- 6 context of the contractual negotiations and then
- 7 with the procurement regulators. At the same time
- 8 we don't know on the longer mid-term expansion --
- 9 execution against expansion.
- 10 KNOX: Right.
- 11 MEISTER: Because that's not really -- that's
- 12 been -- those discussions have been on an
- 13 agency-to-agency level, and it's more of a '17 or
- 14 '18.
- 15 KNOX: Peri od?
- 16 MEISTER: No, no. For the calendar fiscal year
- 17 2018, 2017, that we would be doing that. So,
- 18 hopefully, what we would have is a platform; and
- 19 again, we would welcome the involvement of the Board
- 20 and how it gets integrated with the sister agency.
- 21 As Melinda pointed out, as she pointed out
- 22 to me, our sister agency invested rather heavily in
- 23 a management process for this particular program.
- 24 They have been advised by the people in charge of IT

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- 1 in the State that their desire is to replace this
- 2 brand new system with a new platform. Those were
- 3 the preliminary discussions.

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- 4 CHAI RWOMAN BRONNER: Wow.
- 5 MEISTER: And our sister agency volunteered to
- 6 be first in, because -- sort of like the
- 7 conversation that we had.
- 8 CHAIRWOMAN BRONNER: Yes.
- 9 MEISTER: We have a problem. We'll raise our
- 10 hands, "Can you help us solve it?"
- 11 CHAIRWOMAN BRONNER: Right.
- 12 MEISTER: So maybe there is a way to transfer
- 13 this system, which is designed for this particular
- 14 program, if the program is transferred to us.
- 15 KNOX: And it serves the same function?
- 16 MEISTER: Yes.
- 17 KNOX: Functionally, right?
- 18 MEISTER: Yes.
- 19 KNOX: It's the same type of system, and I
- 20 don't want to appear -- I know this is a lot of work
- 21 implementing these things. It's taken two years.
- 22 MEISTER: Yes.
- 23 KNOX: I just want to be cognizant that once
- 24 you grab something like this, and you put it into

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1 your internal system, one of the problems with

2 software solutions are that they change rapidly.

- 3-1-16. txt 3 And once you get in bed with one, then we're talking about a small universe of suppliers, 4 5 of vendors to use, right, which means largely
- 6 proprietary systems.
- 7 GI LDART: Yes.
- 8 KNOX: Suddenly, you are locked in. I mean,
- 9 they got you, and that's not necessarily bad. You
- 10 know, that's not a value judgment. It's just kind
- 11 of a factual statement.
- 12 And I just know that, you know, time waits
- 13 for no person or agency. We continue to move and,
- 14 you know, it's more complexity rather than less that
- 15 we've assumed over the past, you know, two to three
- 16 years.
- 17 MELSTER: Yes.
- 18 So those are just kind of the thoughts
- 19 that I'm having that I want to make sure we think it
- 20 through, or at least I asked the question. I
- 21 appreciate the time.
- 22 CHAIRWOMAN BRONNER: That's probably a separate
- 23 conversation outside.
- 24 KNOX: I agree.

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1 CHAIRWOMAN BRONNER: Specifically around --

- 2 From an audit standpoint?
- 3 CHAIRWOMAN BRONNER: Yes. But I think these
- are all very important points. And then the last 4
- 5 one that we have responsibility for, Melinda, No. 5.
- 6 So we are proposing statutory changes GI LDART:
- 7 that would remedy findings, the first finding from Page 32

- 8 2014, which had to do with the locally-held 9 ambulance and fire truck revolving loan funds. 10 And then the first finding in 2015, which 11 had to do with the Industrial Project Insurance 12 Fund, and the two State Ag Guarantee Funds. Elizabeth wants to speak to that, the statutory 13 14 changes. We've worked with outside counsel to 15 WEBER: come up with some proposed changes that will address 16
- 17 these audit findings and, Chris, maybe you can 18 describe that process. 19 MEISTER: I think to Adam's point, both of
- 20 those findings, which were front and center in this 21 year's compliance and financial, and last year's, 22 the fire truck, last year's financial audit, and I
- think it's worth -- because this underscores the 24 difference of the Illinois Auditor General's process

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- 1 and its comprehensiveness and its, frankly, lack of control of priorities of the auditee agency. 2
- Frankly, we were written up on two efforts 3
- 4 over the last -- successful efforts to improve, two
- 5 programs, where we had direct interaction with the
- State's balance sheet. 6
- 7 And I think it's instructive, as the Board
- 8 has already seen, other than the C-08 process, which
- 9 we've talked about the bond database, the priority
- of the Auditor General's is not if we were a 10
- 11 free-standing independent agency, we would probably

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- 12 be having a lot more conversations about the Federal
- 13 Internal Revenue Service and about the MSRB, and
- 14 some of the others, and the SEC, and some of the
- 15 other alphabet soup of federal agencies that touch
- 16 our world that we manage.
- 17 However, the State law is what the State
- 18 law is, and we are a creature of State Law. Over
- 19 the past several years, we've had some success in
- 20 working with the General Assembly, and improving
- 21 programs, making them more transparent, responsive,
- 22 appropriately backed by finances.
- 23 And a number of years ago, we worked with
- 24 our partner, the auditor -- or the State Fire
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1 Marshal, in order to be able to charge interest and

- 2 to hold the funds for the fire truck and ambulance
- 3 funds in locally-held IFA accounts.
- 4 This would allow us to move quickly, and
- 5 basically meet the function of these programs. In
- 6 connection with a heavily-negotiated bill,
- 7 inadvertently there was an interpretation on the
- 8 fire trucks that Melinda and I have come to identify
- 9 as the connecting flight.
- 10 GILDART: Connecting flight.
- 11 MEISTER: A statutory issue, and why don't you
- 12 -- if we had a dollar under the connecting flight
- 13 scenario, tell us the path of that dollar.
- 14 GILDART: I think Six is the queen of
- 15 describing the connecting flight.
- 16 GRANDA: Well, let me try to explain the Page 34

- 17 connecting flight. With the fire truck revolving
- 18 Ioan program, you know, we collect Ioan repayments
- 19 from these various fire districts. So the fire
- 20 district basically sends the Authority a check for
- 21 their Ioan payment.

- 22 MEISTER: For a dollar.
- 23 CHAIRWOMAN BRONNER: For a dollar.
- 24 GRANDA: For a dollar. So that dollar -- we MARZULLO REPORTING AGENCY (312) 321-9365

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1 have to deposit that dollar into the State

- 2 treasury-held account for the fire truck and
- 3 ambulance; and then in return, the Fire Marshal
- 4 requests that dollar to be transferred back to us,
- 5 to our locally-held funds.
- 6 So I think the purpose is to have that
- 7 return-back dollar back to the Authority, as we
- 8 originally received that dollar in our office.
- 9 MEISTER: And I think that there -- and how
- 10 many sets of government employees, then, audit and
- 11 touch that dollar?
- 12 GRANDA: There's various.
- 13 GILDART: The Fire Marshal's staff, the
- 14 Comptroller's staff, our staff.
- 15 CHAIRWOMAN BRONNER: The Treasury.
- 16 GRANDA: The Treasury, right.
- 17 MEISTER: The Comptroller staff.
- 18 GRANDA: Yes.
- 19 GILDART: And treasury.
- 20 MEISTER: Yes. So three constitutional

Page 35

- 21 officers, two state agencies. So now I believe that
- 22 often with legislation, it could have been done, in
- 23 a perfect world, better. Although, I would say that
- 24 it is at least open for interpretation, the Auditor

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1 General's interpretation of this connecting flight.

- 2 Is that true, that it's at least open for
- 3 interpretation?
- 4 WEBER: Sure.
- 5 MEISTER: That may be this dollar would not
- have to go through all of these other agencies. 6
- 7 WEBER: Ri ght. Because it's very literally,
- they chose to say "To go this route." 8
- 9 So the legislative change is to say that
- 10 the money can stay with us, but it has to be used
- 11 only for the purpose of the program.
- 12 CHAIRWOMAN BRONNER: That makes sense.
- 13 WEBER: To pay their loans.
- 14 MEISTER: Although, when this was brought to
- 15 our attention, again, we were involved with the
- legislative change, and it was heavily negotiated, 16
- 17 we began complying with this round trip for the
- 18 dollar.
- GI LDART: 19 Yes.
- MEI STER: 20 Which is why we didn't have the
- 21 finding in this year's financial audit. So we do
- 22 have someone that we're working with the Fire
- 23 Marshal.
- 24 We hope that that can be integrated into

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Page 36

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2	other	topi c,	and	maybe	i t	gets	done	wi th	not	а	whol e

- other topie, and maybe it gots deno in the not a mile.
- $3\,$ lot of drama and effort. So that's the first one.
- 4 But I think it's illustrative on the
- 5 tendency of auditors to play lawyer, General
- 6 Assembly and judge. And the next --
- 7 CHAIRWOMAN BRONNER: Which brings us to No. 6.
- 8 MEISTER: Which brings us to No. 6, which is --
- 9 oh, no, actually, it doesn't. We're still on 5.
- 10 CHAIRWOMAN BRONNER: We're still on 5.
- 11 MEISTER: This year, there was a rather lengthy
- 12 finding in both the financial and the compliance
- 13 audit, about something -- probably a
- 14 20-plus-year-old fund that came over -- originally
- 15 appropriated, and it came over to the Authority at
- 16 consolidation from the old Developmental Finance
- 17 Authority, and it's called the Industrial Project
- 18 Insurance Fund.
- 19 And what this agency did in 2010 was that
- 20 since the two treasurer funds that back the Ag
- 21 Guarantee Funds, were often subject to sweeps by the
- 22 General Assembly at unpredictable times. We've
- 23 expanded the use of this fund so it can be an
- 24 umbrella first pay for any charge on a guarantee.

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1 Frankly, I was involved with that

2 legislation. I have a pretty clear idea of what it

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- 3 said. Elizabeth, who brought fresh eyes to it, also
- 4 has a pretty clear idea of what it says.
- 5 And we also worked with outside counsel,
- 6 who also brought fresh eyes, and it's pretty clear
- 7 idea of what it said. And the Auditor General's
- 8 Office audited this issue or audited our books four
- 9 or five successive years, without this being an
- 10 i ssue.
- 11 CHAIRWOMAN BRONNER: And then it became an
- 12 i ssue.
- 13 MEISTER: And then it became an issue this
- 14 year. Again, we drafted legislation which hopefully
- 15 we can add on a train going to something else, but I
- 16 made my feelings known on this finding in a response
- 17 to this finding, which then goes to No. 6.
- 18 CHAIRWOMAN BRONNER: No. 6, which we move out
- 19 of IFA as primary responsibility.
- 20 MEISTER: Yes.
- 21 CHAIRWOMAN BRONNER: Now we're with the
- 22 Attorney General.
- 23 MEISTER: So just to be clear, and I'm going to
- 24 turn this over to Melinda, all losses from all bad MARZULLO REPORTING AGENCY (312) 321-9365

1 loans and all bad venture capital investments have

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- 2 been written off by the Authority, consistent with
- 3 appropriate accounting procedures.
- 4 GILDART: Correct. We are not carrying any of
- 5 those balances on our financial statement. They net
- 6 to zero. They completely net out.
- 7 MEISTER: And we are not carrying, as a result, Page 38

- 8 any sort of phantom assets.
- 9 GI LDART: No.
- 10 MEISTER: Any Loans that we are counting as an
- 11 asset or investments. They are all at zero, and we
- 12 do that within any given fiscal year where we
- 13 sustain a loss.
- 14 GILDART: Yes.
- 15 MEISTER: So what this is, is a legal
- 16 requirement that any state entity that has a loss,
- 17 we write it down, and then we need to go to the
- 18 Attorney General's Office and have it legally
- 19 written off.
- 20 And for the first time in a number of
- 21 years, last year we engaged a firm, and they had
- 22 some success in writing \$450,000 of uncollectible
- 23 debt, most of which predated the creation of the
- 24 Authority in '04, and it was the first time since MARZULLO REPORTING AGENCY (312) 321-9365

1 creation that we had ever had any success.

2 We have had various attempts of staff to

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- 3 put these paperwork together, present it, get a
- 4 writeoff, and we were unsuccessful.
- 5 KNOX: How much do we pay the firm to do that
- 6 work?
- 7 MEISTER: Interestingly, we've accrued that,
- 8 and there appears to have been a billing issue with
- 9 that. Although, Melinda, you think that the bill,
- 10 when we receive it, can be paid, correct?
- 11 GILDART: Yes, we've already accrued the

- 12 expense in a prior year.
- 13 MEISTER: So for -- at the moment, we pay
- 14 nothing for it. Although, we've accrued the
- 15 expense, and we anticipate getting a bill from them.
- 16 KNOX: Okay. We don't know when?
- 17 I SRAELOV: I guess what you're getting at how
- 18 much are we paying in order to get approval to write
- 19 this off?
- 20 CHAIRWOMAN BRONNER: And we don't get any
- 21 benefit.
- 22 KNOX: Yes.
- 23 MEISTER: Welcome to Illinois State government.
- 24 I think it was in the 20 to 40 range.

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1 KNOX: Ten percent, okay.

- 2 MEISTER: Yes.
- 3 CHAIRWOMAN BRONNER: It's a lot of money.
- 4 MELSTER: Yes.
- 5 CHAIRWOMAN BRONNER: It's all a lot of money.
- 6 MEISTER: As is complying with the Internal
- 7 Audit Act and having to retain experts.
- 8 CHAIRWOMAN BRONNER: Absolutely, which gets to
- 9 Adam -- you know, it comes back to that, in terms of
- 10 how -- a separate conversation, but how we look at,
- 11 as IFA, and the size that we are, and our funding
- 12 streams and what our budget looks like, to place the
- 13 same, especially on the compliance side, the same
- 14 level of compliance framework that a large agency
- 15 would have with appropriated funds as well. It's a
- 16 very challenging situation for us for many of these. Page 40

- 17 MEISTER: Yes.
- 18 CHAIRWOMAN BRONNER: Some not so much; but
- 19 some, yes. And then in the interest of time, I
- 20 would like to, at least -- I think it's important.
- 21 There are four, though, that are shared
- 22 responsibilities, and I think at -- and maybe -- we
- 23 certainly can go through each one, but I think at a
- 24 higher level, the question here becomes, you know,

- 1 how do we ensure where we are not either in or out,
- 2 where we're working in tandem to address something,
- 3 how we manage that.
- 4 MEISTER: Yes.
- 5 GILDART: From the Authority's perspective,
- 6 getting the debt management solution is definitely
- 7 going to help. We've also kicked off the
- 8 communications with trustees and the borrowers.
- 9 We have a watch list of the ones that
- 10 consistently submit their C-08s late. We have a
- 11 secondary review for the C-O5s, which is for all our
- 12 new bond issuances. We set up the compliance
- 13 hotline. So if they have questions, they can call
- 14 in. We have an E-mail box that is dedicated to
- 15 compliance.
- 16 So we can only go so far, because there's
- 17 no -- we don't have any authority.
- 18 CHAIRWOMAN BRONNER: You can't force them.
- 19 GILDART: We can't force them to submit things
- 20 timely and complete and accurately. We just work

- 21 with them what we get, and to do our best to try and
- 22 stay on top of it.
- 23 MEISTER: And why don't you define a little bit
- 24 what the C-05 and the C-08s actually are, and who we

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- 1 work with, which other constitutional agency we work
- 2 with.
- 3 GILDART: So both documents go to the
- 4 Comptroller. Even though the borrowers, the C-08s,
- 5 are for all the principal and interest payments,
- 6 they also submit a copy to the Comptroller.
- 7 The C-05s are strictly for us as the
- 8 issuer. It basically documents what the payments
- 9 will be, who the borrower is, and that's a form that
- 10 we generate ourselves here, and we have to submit to
- 11 the comptroller within -- how many days?
- 12 GRANDA: 30 days.
- 13 GILDART: Within 30 days.
- 14 GRANDA: Of the issuance.
- 15 MEISTER: And the actual document that governs
- 16 creation of C-08s and C-05s?
- 17 GRANDA: The SAMS.
- 18 MEISTER: Why don't you explain what it is.
- 19 GRANDA: That's a statutory policy from the
- 20 Comptroller's office.
- 21 CHAIRWOMAN BRONNER: And the Comptroller in the
- 22 State of Illinois has responsibility for maintaining
- 23 the central accounting system and, therefore, has
- 24 the authority to essentially set the accounting

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- 1 rules for the State and all the different kinds of
- 2 forms and processes that agencies must follow.
- 3 MEISTER: Yes.
- 4 CHAIRWOMAN BRONNER: We must comply. So are
- 5 there any specific questions -- thank you, Melinda.
- 6 On any of these ten items that we would like to --
- 7 anyone would like to address anymore?
- 8 It strikes me, I think as the remediation
- 9 plan -- sometime ago, Six, remember back four, five
- 10 years ago, you had actually put together the GANTT
- 11 chart, and I think we've tried to update that over
- 12 years.
- To give I think -- it would be helpful for
- 14 the Board and for the Committee, if we could go back
- 15 to that to get a sense of where we are on progress
- 16 periodically, maybe set some target dates,
- 17 especially on those that we control.
- 18 I think that for the five items that we
- 19 have primary responsibility for, especially No. 1,
- 20 in terms of the travel and employees and those kinds
- 21 of things, I think it would be helpful for us to see
- 22 continued progress in that area.
- 23 I don't know if anyone else has any
- 24 thoughts on that.

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1 I SRAELOV: I agree, that would be helpful.

2 MEISTER: Would that be best on a quarterly

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- 3 basis?
- 4 CHAIRWOMAN BRONNER: I would think so. Some of
- 5 these we could -- I'm not sure monthly, although
- 6 unless you are very proud, and you've already
- 7 addressed something, I would say do it biweekly. I
- 8 think certainly quarterly, and here we are already.
- 9 We're almost approaching the end of this fiscal
- 10 year.
- 11 So I would hope that you would be able to
- 12 give us a report by the end of March on what you've
- 13 done to address the findings that relate to the
- 14 period. We're almost to the end of this fiscal
- 15 year.
- I mean, we're already into that period.
- 17 So since we end June 30, it would be good to know
- 18 where we stand, relative to addressing findings,
- 19 before the end of this fiscal year.
- 20 GILDART: Sure. And I could just follow up
- 21 with this spreadsheet. This is actually an export
- 22 out of our project management system, and that's
- 23 where we track the findings and the progress.
- So if you take a look at the spreadsheet,
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1 you can see which findings repeated, which ones

- 2 didn't, the prior history, how many years did they
- 3 repeat, and the likelihood of them repeating in
- 4 2016, 2017.
- 5 CHAIRWOMAN BRONNER: But that's not a
- 6 corrective action telling us that it was repeated,
- 7 and it's likely to be repeated again, is not Page 44

- 8 corrective action.
- 9 GILDART: I know that. I just scaled it down
- 10 for you.
- 11 CHAIRWOMAN BRONNER: I mean, at a minimum, we
- 12 have on compliance findings. So if you look on page
- 13 2 of 2, for those where you have the yeses --
- 14 KNOX: Is it sort of likely we would repeat it?
- 15 CHAIRWOMAN BRONNER: It would seem to me we
- 16 like to know we're attempting to address situations.
- 17 MEISTER: Yes. And we are.
- 18 CHAIRWOMAN BRONNER: Right. So, therefore, I
- 19 think it would be good to demonstrate the measurable
- 20 progress. These describe what they are, but we
- 21 don't know what we've actually done.
- You may have already fixed a lot of No. 1.
- 23 I don't know.
- I SRAELOV: With these items, one other thing
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1 that I think would be helpful on a spreadsheet like

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- 2 this, is to classify if we view it as a low, medium
- 3 or high risk.
- 4 GLLDART: Sure.
- 5 CHAIRWOMAN BRONNER: Any other comments?
- 6 Anyone on the phone?
- 7 Okay. Then thank you, Melinda. Thank
- 8 you, Six. I would like to then ask for a motion to
- 9 accept the mitigation and remediation plan.
- 10 I SRAELOV: So moved.
- 11 KNOX: Second.

- 12 CHAIRWOMAN BRONNER: Mr. Israelov and Mr. Knox.
- 13 And then if I could, could we have a voice vote on
- 14 that? All in favor?
- 15 (A chorus of ayes.)
- 16 CHAIRWOMAN BRONNER: Opposed?
- 17 (No response.)
- 18 CHAIRWOMAN BRONNER: We have accepted the
- 19 mitigation and remediation plan.
- 20 And then I think here is a good quickie
- 21 and a good one. We now move into the Comprehensive
- 22 Annual Financial Report. Melinda?
- 23 GILDART: Fiscal year 2015 is the second year
- 24 that we prepared a Comprehensive Annual Financial
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- 1 Report. We've received the award for first outing
- 2 for fiscal year 2014, and we do anticipate receiving
- 3 another award for this year.
- 4 CHAIRWOMAN BRONNER: And I just want to say
- 5 it's very -- to be able to go out and receive the
- 6 certificate on your first effort is quite an honor,
- 7 and it's really an accomplishment. So
- 8 congratulations again.
- 9 GILDART: Thank you. The staff worked hard.
- 10 CHAIRWOMAN BRONNER: Absolutely, and it shows.
- 11 MEISTER: And can you share with the Board and
- 12 the Committee where this document is currently
- 13 posted?

- 14 GILDART: It's currently posted on the
- 15 Authority's website and also on EMMA.
- MEISTER: EMMA is the MSRB's free public Page 46

- 17 website for all conduit issues that are publicly 18 sol d. Again, I would 19 CHAIRWOMAN BRONNER: Thank you. 20 like to have a motion to accept the Comprehensive 21 Annual Financial Report. 22 I SRAELOV: So moved. 23 KNOX: Second. 24 CHAIRWOMAN BRONNER: Mr. Israelov and Mr. Knox.
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- 1 And also a voice vote. All if favor?
- 2 (A chorus of ayes.)
- 3 CHAIRWOMAN BRONNER: Opposed?
- 4 (No response.)
- 5 CHAIRWOMAN BRONNER: Thank you. So we've
- 6 accepted the CAFR, the mitigation plan, and the
- 7 Financial and Compliance Reports.
- 8 We then -- Mr. Executive Director, I don't
- 9 believe -- is there a need for closed session?
- 10 MEISTER: Let me speak to that. Chair Bronner
- 11 and I had a brief conversation before this meeting.
- 12 In my view, it's not necessary.
- 13 We provided the opportunity for closed
- 14 session. Item No. 9, and I can just briefly speak
- 15 to it, and if there are any questions by the Board,
- 16 certainly we can move into closed session.
- 17 Procurement is one of the duties of this
- 18 Committee, and as Chair Bronner and Chair Funderburg
- 19 know, because we've discussed this in the last
- 20 quarter of the last fiscal year, the Authority has

21	3-1-16.txt an ongoing contractual relationship with ADP Total							
22	Source that provides payroll services, health							
23	insurance, dental, eye, other sorts of employee							
24	benefits, and this is a long-standing relationship							
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1	that pursuant to law has been extended from time to							
2	time.							
3	We had a rather lengthy and detailed							
4	discussion with the Chief Procurement Officer and							
5	her team on Friday, and we basically have three							
6	different trains that can achieve the same							
7	objective; and we're in the process of reducing the							
8	description of these three options, in anticipation							
9	of presentation to the Board next week.							
10	The challenge that we have is that the							
11	State Procurement regulations presume a level of							
12	confidentiality and secrecy that is not matched							
13	entirely by the Open Meetings Act.							
14	And as a result, we need to take care in							
15	describing to our Board in open session what exactly							
16	we are doing so that we do not trip the regulatory							
17	concerns of the Procurement statute. Just like when							
18	we proceed on the regulatory concerns of the							
19	Procurement statute, we do not inadvertently trip an							
20	open meetings violation.							
21	So we're working with Counsel Weber to							
22	come up with a memo and a resolution that will be							

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presented to the Board next week, to allow the

Executive Director and the staff to proceed along

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1 all three of these options.
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- 2 Hopefully, one or more of them will result
- 3 in a transparent accountable objective, fair and the
- 4 best deal for the Authority. I'll take any
- 5 questions.

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- 6 CHAIRWOMAN BRONNER: So with that, then,
- 7 presenting No. 9, we are not going to move into
- 8 closed session.
- 9 MEISTER: Exactly.
- 10 CHAIRWOMAN BRONNER: As we discussed, is there
- 11 any other business to come before the Committee?
- 12 MEISTER: Actually, Melinda can speak to
- 13 yesterday afternoon's activity with the Auditor
- 14 General's Office, and I think it's worth updating
- 15 the Board on where we are.
- 16 GILDART: So the Authority sat in on the
- 17 Auditor General's prebid conference for our RFP to
- 18 select our new auditors.
- 19 MEISTER: Well, it's their RFPs.
- 20 CHAIRWOMAN BRONNER: For their auditors.
- 21 GILDART: For their auditors.
- 22 CHAIRWOMAN BRONNER: For us as the auditee.
- 23 GILDART: Yes. We don't get a vote. I don't
- 24 know if I could divulge who came.

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1 MEISTER: Well, I think it was public. I think

2 it was public.

- 3 GILDART: Okay. So there was one vendor that
- 4 attended, Borschak, and the returning -- well, not
- 5 the returning, the exiting auditing firm,
- 6 E.C. Ortiz. So it was a very quick meeting.
- 7 We collectively were not satisfied with
- 8 the outcome, with the turnout to bid on the OAG's
- 9 audit for us. We would like to have seen more
- 10 participation obviously. I was really surprised
- 11 that there were no MBE, WBE firms that responded.
- 12 CHAIRWOMAN BRONNER: Question. Was that a
- 13 mandatory bidder's conference?
- 14 GILDART: It was a mandatory conference.
- 15 CHAIRWOMAN BRONNER: It was mandatory?
- 16 GI LDART: Yes.
- 17 KNOX: And only two came?
- 18 GRANDA: One.
- 19 CHAIRWOMAN BRONNER: So one question would be
- 20 how widely publicized it was, and whether the
- 21 Auditor General does any outreach.
- 22 I don't believe I received an E-mail, and
- 23 I'm a part of the Auditor General's database as a
- 24 firm indicating the --

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1 KNOX: The MBE?

- 2 CHAIRWOMAN BRONNER: Any, in general.
- 3 Indicating an awareness of any bidder's conferences.
- 4 So it would have required a firm to probably have
- 5 gone to their website to know that they were being
- 6 held.

2

7 MEISTER: There's also another level of Page 50

- complexity here, because the Auditor General is not subject to, per se, the Chief Procurement Officer
- 11 CHAIRWOMAN BRONNER: They can do what they
- 12 want.

regulations.

10

- 13 MEISTER: Yes. So although there's been a
- 14 drive across State Government to drive all vendors
- 15 to the CPO's website, and all of those requisite
- 16 disclosures and mandates that are required there.
- 17 They may have ignored the fact of
- 18 qualified vendors. So you're going to raise this
- 19 with the Auditor General?
- 20 GI LDART: Yes.
- 21 CHAIRWOMAN BRONNER: I think we should raise
- 22 it, and I think that there's a new Auditor General.
- 23 It is his first year. There is new staff in place,
- 24 although Bruce Bullard is still there.

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- 1 So it would seem to me this is very
- 2 appropriate, and that we believe that this is going
- 3 to be a long-term contract; and we want to share
- 4 appropriate qualified competent firms are expressing
- 5 an interest, and that it's a competitive situation.
- 6 I mean, that's appropriate. I go on
- 7 record for that. Probably written record. Thank
- 8 you.
- 9 Any other business? Any public comment?
- 10 In that case, may I entertain a motion to adjourn?
- 11 KNOX: So moved.

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12
          I SRAELOV:
                     Second.
13
          CHAIRWOMAN BRONNER: Mr. Knox, Mr. Israelov.
14
     And a voice vote. All if favor?
15
                         (A chorus of ayes.)
          CHAIRWOMAN BRONNER:
16
                               Opposed?
17
                          (No response.)
18
          CHAIRWOMAN BRONNER: All right, the meeting is
19
     adjourned. Thank you, everyone, on the phone.
        (WHICH WERE ALL THE PROCEEDINGS HAD at 11:08.)
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     STATE OF ILLINOIS )
                          SS:
     COUNTY OF C O O K )
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 4
             PAMELA A. MARZULLO, C.S.R., being first duly sworn,
 5
     says that she is a court reporter doing business in the city
 6
     of Chicago; that she reported in shorthand the proceedings
 7
     had at the Proceedings of said cause; that the foregoing is
 8
     a true and correct transcript of her shorthand notes, so
 9
     taken as aforesaid, and contains all the proceedings of said
10
     meeting.
11
                                    PAMELA A. MARZULLO
12
                                    Li cense No. 084-001624
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